

HARMAN PUNE

23rd ENERGY EXCELLENCE PROGRAM 23rd – 26th August 2022

K. Balasubramanian – Director, Plant Operations, Manufacturing

We Presenters : -

T. Kalaivanan - Sr. Manager Plant Engg. Chandradhar Shukla - Manufacturing Manager Rakesh Krishna Bhagat – Plant Engg , Dy Manager



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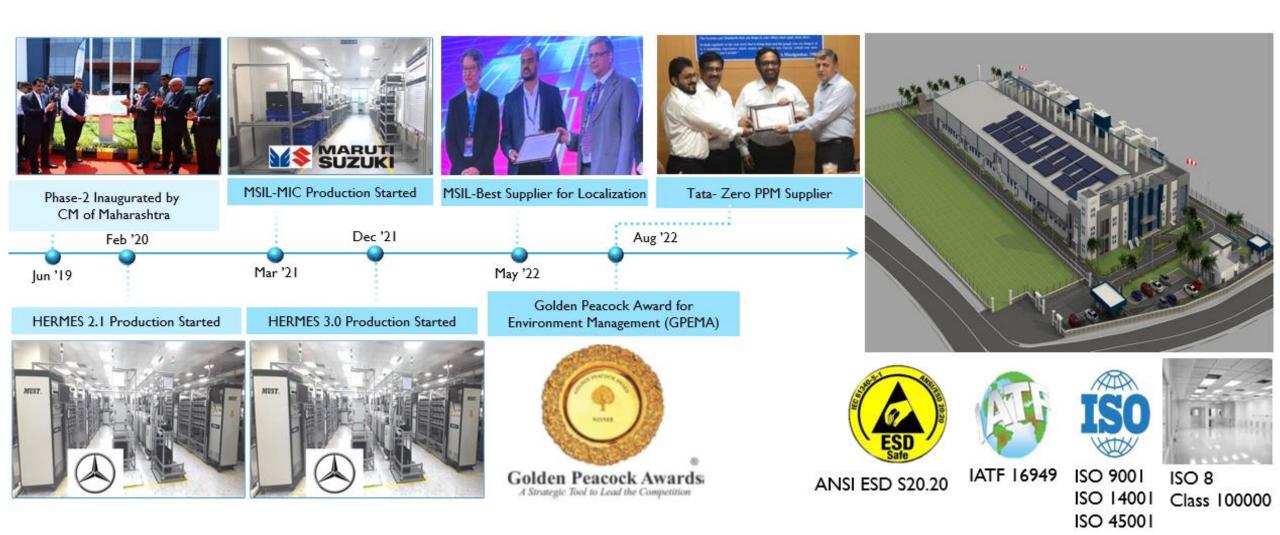


GLOBAL PRESENCE



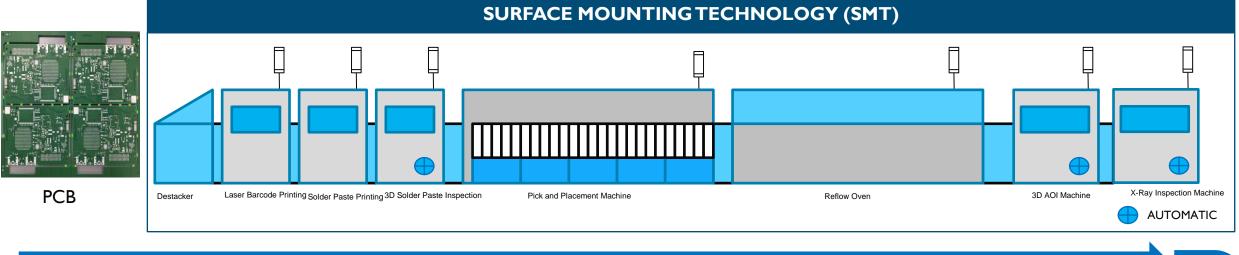
HARMAN INDIA MILESTONE





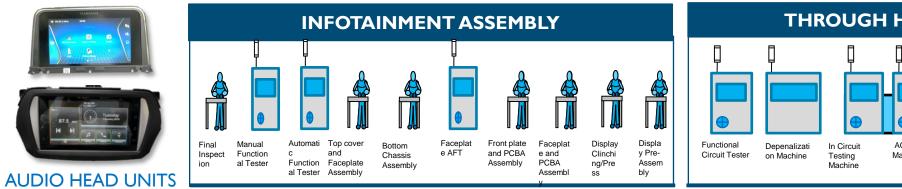
INFOTAINMENT MANUFACTURING PROCESS

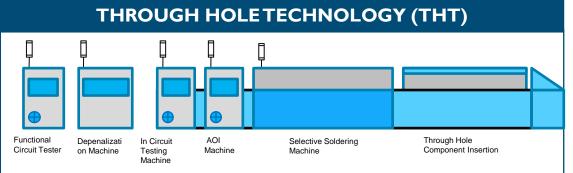




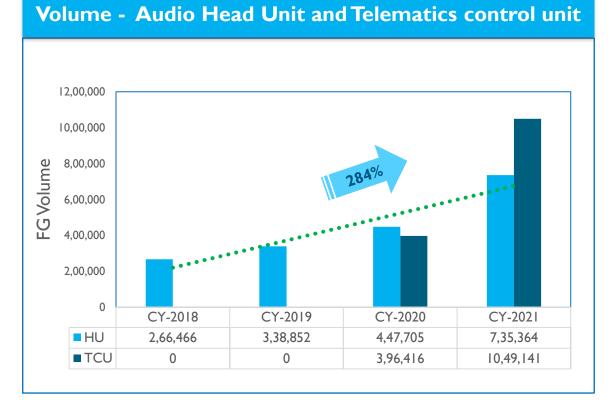
START





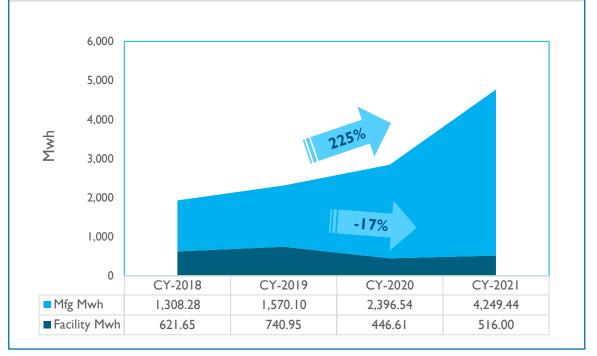


HARMAN INDIA MANUFACTURING ENERGY CONSUMPTION AND PRODUCTION DETAILS HARMAN



TCU started in year 2020. Production volume increased and respectively consumption increased.

Electricity consumption in Mwh

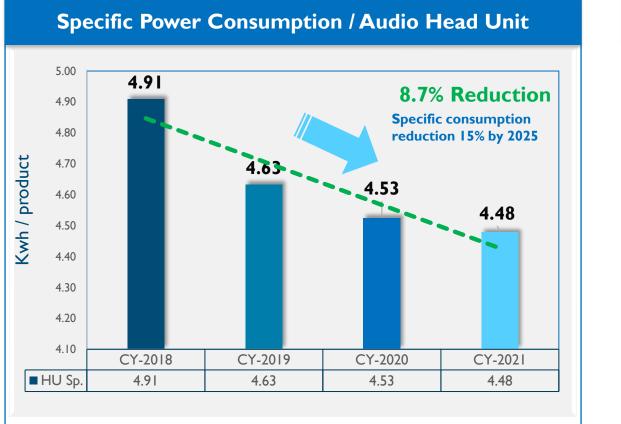


17% Reduction in facilities consumption. Through Energy saving projects &

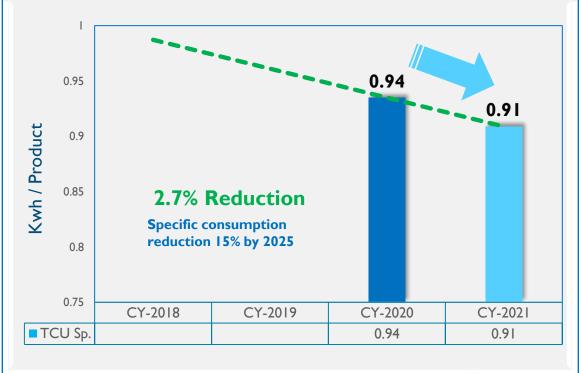
20% Reduction in Mfg. consumption through productivity improvement

HARMAN INDIA MANUFACTURING **SPECIFIC POWER CONSUMPTION FOR HU & TCU**





Specific Power Consumption / Telematics Control Unit





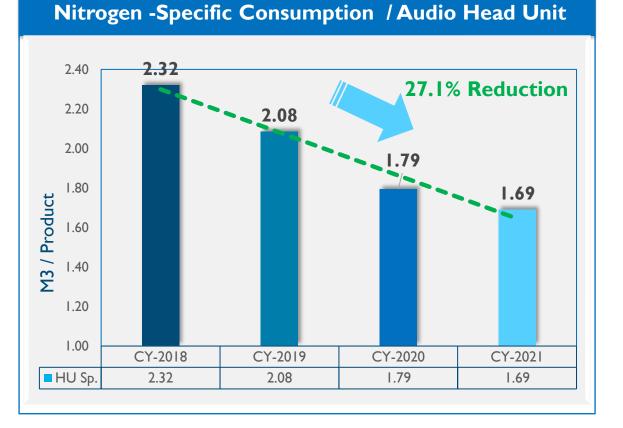
Customer's



Mercedes-Benz

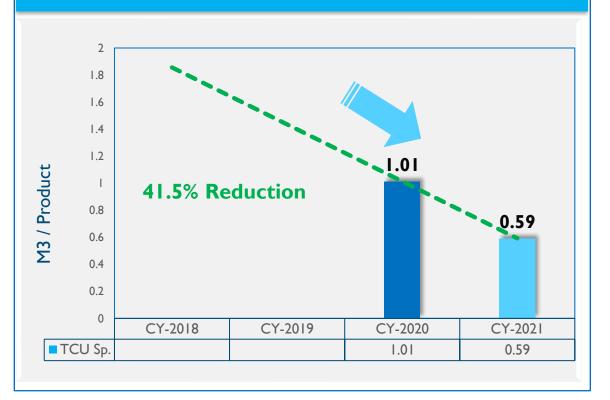
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HARMAN INDIA MANUFACTURING NITROGEN SPECIFIC CONSUMPTION FOR HU & TCU



Nitrogen Specific Consumption / Telematics Control Unit

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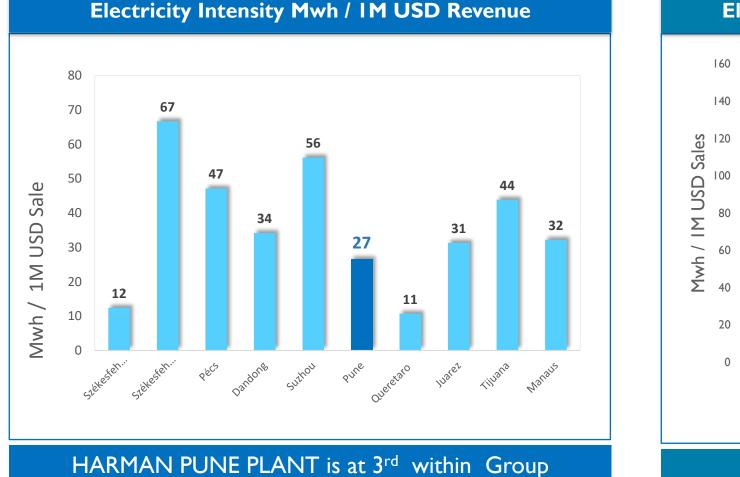


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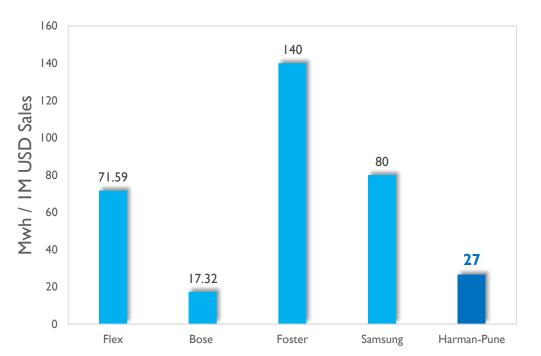
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Electricity Intensity Mwh / IM USD Revenue

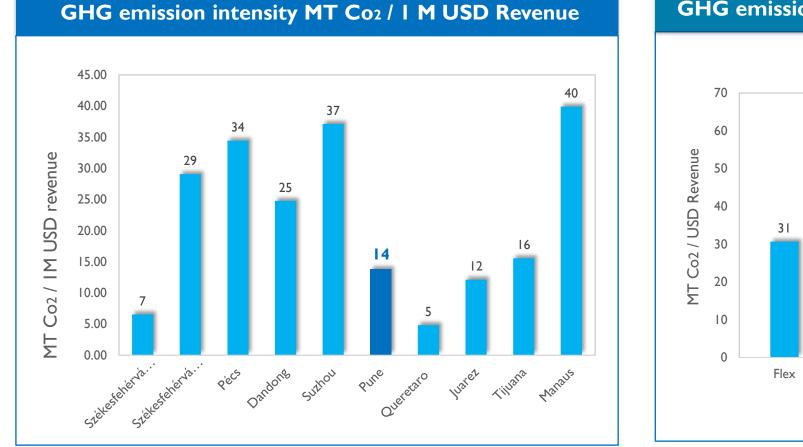


Benchmark Data With Competitors

Source - Benchmark data published in sustainability reports..

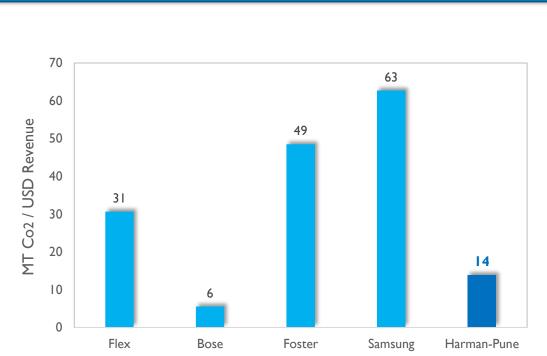
INFORMATION ON BENCHMARK





HARMAN PUNE PLANT is at 4th within Group

GHG emission intensity MT Co₂ / I M USD Revenue



Benchmark Data With Competitors

Source - Benchmark data published in sustainability reports..

HARMAN INDIA MANUFACTURING 2022-23 PROJECT'S IN PIPELINE

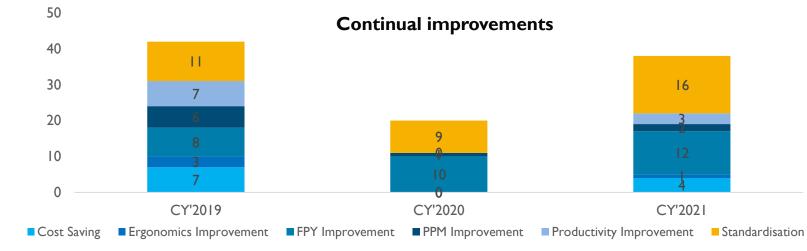


Sr.No.	Project's	Details	Target	Projected Saving / Generation
I	AHU Speed reduction pulley	Phase II AHU 20% air flow reduction by changing the pulley	Q4-2022	251596 kwh / Annum
2	Roof Top solar	Roof top solar power plant to be installed with capacity 310 Kwp	Q4-2022	361584 kwh / Annum
3	Adiabatic cooling for chillers	Misting (Precooling) system will reduce approx. 2°C Ambient. Temp before to condensor coil and help to improve chiller efficiency	Q4-2022	212756 kwh / Annum
4	Additives for HVAC system	Minerals will added in refrigerant circuit to improve the chiller efficiency	Q2-2023	36900 Kwh / Annum
5	Roof Top solar	Roof top solar power plant to be installed with capacity 178 Kwp	Q4-2023	207619 kwh / Annum
6	Chiller replacement	Old Chiller replacement with energy efficient chiller	Q3-2023	219024 kwh / Annum
7	Dual fuel kit for DG	Diesel + PNG fuel kit for DG set	Q4-2023	Co ₂ Reduction
8	Electrical vehicle	Electrical vehicle for local transportation	Q4-2023	Green Energy Initiatives
9	Continual improvement - value engineering	Continual improvement / value engineering	Ongoing	Energy / Waste reduction / Co ₂ Reduction

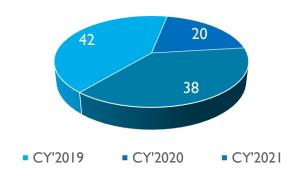
ENCON PROJECT DETAILS & VALUE ENGINEERING



Year	No's of Energy saving project	Investment (INR Million)	Energy Saving (Million kwh)	Saving in (INR Million)	Impact on SEC Reduction (Energy) Base Line 2018
2019	10	0.77	0.12	1.42	2.03%
2020	10	0.77	0.04	0.53	I.02%
2021	7	1.21	0.27	3.29	2.80%



Improvements summary



HARMAN INDIA MANUFACTURING ENCON PROJECTS IMPLEMENTED





				Before	After
	After- Air Flow- 16000 CFM	Paran	neter	205 / 255	205 / 315
				AHU-12	AHU-12
			R	29.76	19.7
Phase II area		Current	Y	31.26	20.23
		current	В	31.05	20.06
Heat load			Avg	30.69	20.00
			RY	408.3	410
assessment done.		Vtg	YB	411	413
	0		BR	409	412
			Avg	409.43	411.67
Reduced CFM			R	5.9	3.1
Neduced CITT		ĸw	Y	6.2	3.3
with using		NVV .	В	6	3.3
with using			Total	18.10	9.70
with using reduction pulley					
reduction pulley		Energy Saving in	Kwh / hr		8.40
		Energy saving in %			46%
	After -875 RPM	Energy Saving in	Kwh / day		201.60
		Energy Saving in			5241.6



Project ID	Project Details	Saving	Contribution of plant Team
3-2022	Innovation Project-IOT project for SMT line	Performance monitoring	Design and Implementation
2P-2022	IoT Project –DG efficiency Monitoring	DG efficiency Monitoring	Knowledge sharing and support to OEM
IP-2022	Adiabatic / Precooling for chiller	Energy - 4605 kwh / Annum / chiller (44 TR)	Design and Implementation
I-2022	Barcode Label application replaced with Laser Barcode Etching on PCBA	 Waste Reduction- 36000 sq.mtr (Ribbon) 75 sq.mtr (Labels) 	Design and Implementation
I-2021	Common corridor created between 2 SMT lines and layout is made in U shape	Energy - 135862 Kwh / Annum	Lean MFG drive and Implementation
2-2021	Line balancing and Process Optimization to reduce Cycle Time	Energy - 152678 Kwh / Annum	Design and Implementation
2-2022	Cycle time improvement by implementing parallel operation of 2 PCBA at a time	Energy - 181149 Kwh / Annum	Design and Implementation

HARMAN INDIA INNOVATION PROJECT- IOT PROJECT INDUSTRY 4.0 IMPLEMENTATION





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Real time Data monitoring system implemented though IoT device in All Harman Manufacturing Plant's

Benefits:

- Online monitoring of KPI to take corrective action
 - ✓ OEE
 - ✓ Waste Reduction
 - ✓ Line Efficiency
 - ✓ Line Utilization
 - ✓ Product Quality ratio
 - ✓ Individual Machine Performance
 - ✓ Idle Line Cycle time adherence
 - ✓ Machine Wise Yield ratio
 - ✓ Child Component attrition ratio
- Auto Alert E-mails to Expert for any deviation from target to Address Issue on priority
- All Machines are Accessible from remote to address issue anytime anywhere

Additional Projects completed related to

Standardization of Plants,

LMPCMODI SystemAuto BackflushPackaging BOMSAP PMGTN

HARMAN INDIA MANUFACTURING INOVATIVE PROJECT (IOT) – DG EFFICIENCY MONITORING

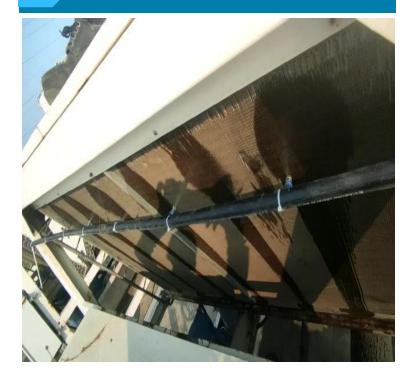




- DG parameter will monitor from control room or Personal computer
- Fuel efficiency and fuel level monitor to help fuel inventory
- Trend monitoring possible
- Three phase current monitoring and help to identify the unbalancing, also help to Min /Max /Avg demand.

INOVATIVE PROJECT -ADIABATIC COOLING FOR CHILLER HARMAN

Conceptual of initial Design



Misting / Precooling will improve chiller efficiency

Improved Implementation from initial design



Work completed for two chillers

Savings / chiller (44TR)

3

Chiller Consumption / Day	1080
With Adiabatic cooling consumption / Day	1036
Saving in kwh / Day	44
Saving in kwh / month (26 days)	1151
Saving in kwh / Year (4 Month)	4605
Saving in INR / Year	35459
Saving in %	4%
Water consumption in M ³ / Day	0.3
Cost of water in INR / Day	18
Cost of water in INR / Month	468
Cost of water in INR / Year	1872

4,605 kwh saving per annum per chiller.

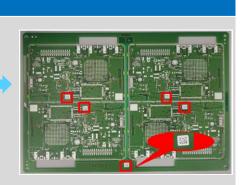
HARMAN INDIA MANUFACTURING INNOVATION - TECHNOLOGY UPGRADATION

ELIMINATION OF LABEL USAGE ON PCBA(PRINTED CIRCUIT BOARD)



BEFORE





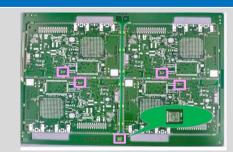


I. Printing of Barcode label through Printer and Ribbon

- 2. Application of Barcode label on each PCBA through label applicator machine
- 3. Annual Consumption of 4 Million Barcode Label's and 200 Ribbon rolls.

AFTER







ETCHING ON PCBA

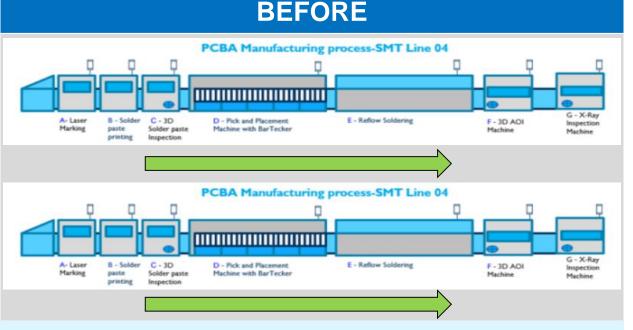
- I. Barcode label printing eliminated through introduction of Laser Etching operation
- 2. Consumable cost saving of ₹ 3 Million/Annum.

Project ID	Project Description	Status-Before	Status-After	Waste Reduction
1-2022	Barcode Label application replaced with Laser Barcode Etching on PCBA	Consumable Cost- INR 3 Million/Annum	Zero Consumable Cost	I) 36000 sq.mtr (Ribbon) 2) 75 sq.mtr (Labels)

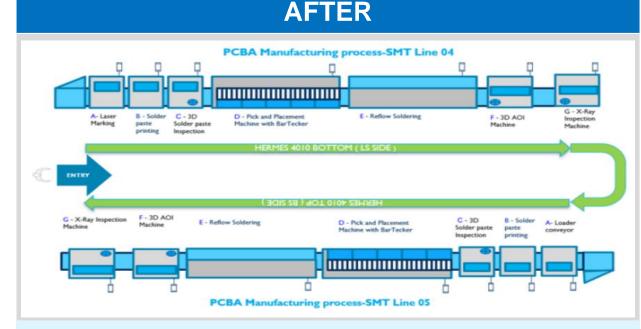
MACHINE UTILIZATION IMPROVEMENT ON SMT

PRODUCTIVITY IMPROVEMENT-COMMON CORRIDOR





- I. SMT line layout is not optimized
- 2. WIP Stock is 1.5 days as both line are running in batch production
- 3. Additional one DL required due to different corridor

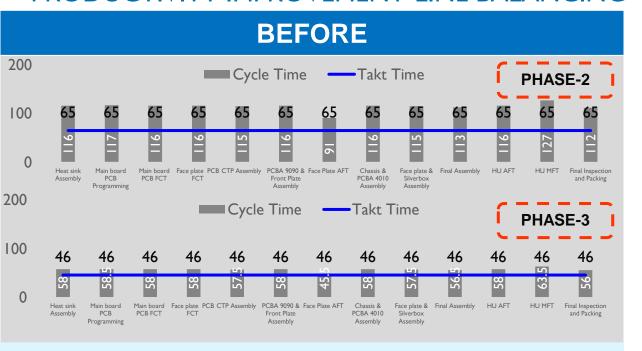


- I. SMT line layout changed in U shape to utilize common corridor
- 2. WIP reduction from 1.5 days stock to 0.3 days stock (7200 no's to 1440 no's of TCU)
- 3. Through put time reduced by 12 hrs.
- 4. One DL Reduced due to common corridor

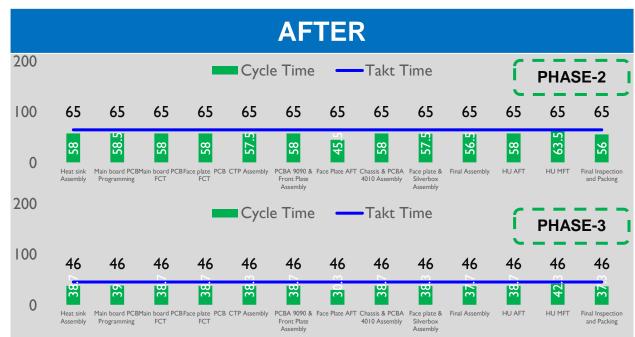
Project ID	Project Description	Status-Before	Status-After	Saving in Kwh
1-2021	Common corridor created between 2 SMT lines and layout is made in U shape	Capacity- 143364/Month	Capacity- 156000/Month) (Productivity increased in 9%)	 I1321 Kwh saving per month Nitrogen consumption reduced 2527 m3/month

VALUE ENGINEERING ON ASSEMBLY LINE'S PRODUCTIVITY IMPROVEMENT-LINE BALANCING





- 1. Assembly line Capacity 15900/Month with Bottleneck Cycle time of 127(P-2) and 63.5(P-3) Second.
- 2. Customer requirement of 31800(P-2) and 44300(P-3) per Month with Takt time of 65(P-2) and 46(P-3) Second.
- 3. All workstation having Cycle time more than Takt time.



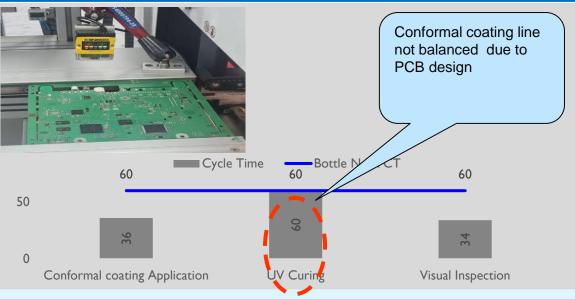
- Assembly line Capacity 31800(P-2) and 44300(P-3) per Month with Bottleneck Cycle time of 63.5(P-2) and 42.3(P-3) Second.
- 2. Assembly Line-2 added in Phase-2 to meet customer demand on 04.09.2019.
- 3. Assembly Line-3 added in Phase-3 to meet customer demand on 02.01.2020.

Project ID	Project Description	Status-Before	Status-After	Saving in KWh
2-2021	Line balancing and Process Optimization to reduce Cycle Time	Capacity-15900/Month	Capacity- 44300/Month Productivity increased in 179%	12723 Kwh saving per month

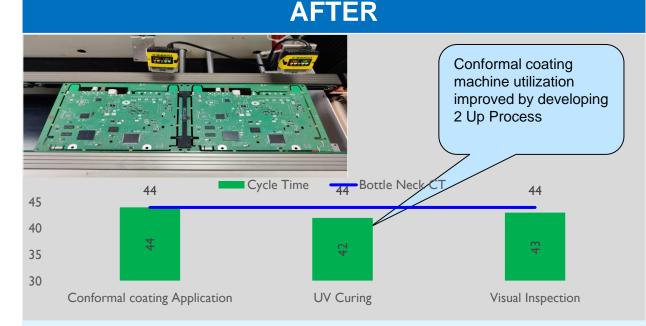
VALUE ENGINEERING ON CONFORMAL COATING LINE PRODUCTIVITY IMPROVEMENT-PARALLEL OPERATION



BEFORE



- I. As per PCBA Design able to run Single PCBA on conformal coating
- 2. Machine Configuration Setting defined for Single PCBA.
- 3. Conformal coating Capacity constrain with loading of 4.3 Line against 4 available Line



- I. Conformal coating Process modified to run 2 PCBA of HSBX.
- 2. Machine configuration setting Modified & updated to run 2 PCBA.
- 3. Cycle time reduced by 36 % for HSBX PCBA
- 4. Conformal coating Capacity Improved by 0.4 line with loading of 3.9 Line against 4 available Line

Project ID	Project Description	Status-Before	Status-After	Saving in KWh
2-2022	Cycle time improvement by implementing parallel operation of 2 PCBA at a time	Capacity- 34320/Month	Capacity- 51168/Month Productivity increased in 49%	15095 kwh saving per month

Ph2 - Additional 310 Kwp on Existing roof Ph3 - Additional 103 Kwp on existing roof Ph4 - Additional 75 Kwp possible at car parking



HARMAN INDIA MANUFACTURING

RENEWABLE ENERGY DRIVE

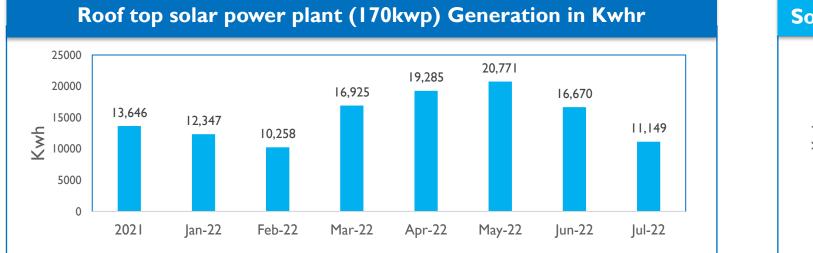
Roof Top solar 658 Kwp in 2023 (Total installed capacity)with in the facility

HARMAN

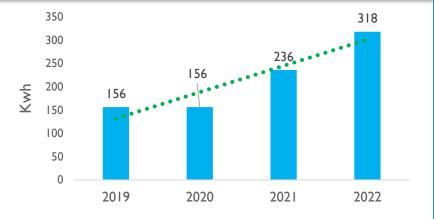
I 00 % in 2025 Through PPA / REC / SREC

HARMAN INDIA MANUFACTURING RENEWABLE ENERGY GENERATION





Solar lamp & wind generation in Kwhr

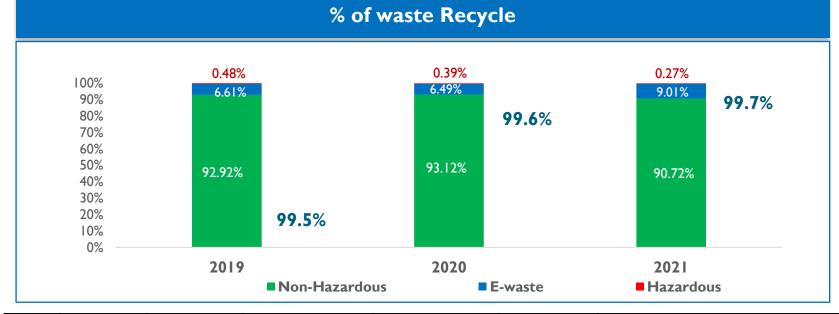


Year	Type of Energy	Onsite / Offsite	Installed Capacity Kw	Generation in (Kwh)/Year	% of overall electrical energy	Status
2019	Solar	Onsite	0.144	318	0.01%	
2021	Solar	Onsite	170	1,76,256	3.26%	
2022	Solar	Onsite	310	3,61,584	6.70%	
2023	Solar	Onsite	178	2,07,619	3.84%	
	Total		658	7,45,777	14 %	

170 Kwp in operation,488 Kwp will be operational in 2023

Yearly consumption considered – 54,00,000 kwh

HARMAN INDIA MANUFACTURING WASTE UTILIZATION & MANAGEMENT



HARMAN A SAMSUNG COMPANY

Waste Management %:

Harman International Chakan Pune plant recycles more than 99% of total waste generated

Waste reduction number of projects- 15 no's

Sr.	Bin	Waste	Example	Handed Over	Method of	Generated Waste (M Tons)		
No.	Colour category		Example	to	disposal	2019	2020	2021
01	Green	Non- hazardous waste	cloth, paper, Plastic etc.	MPCB Authorized Recycler	Recycling	191.3	249.7	338.2
02	Blue	Electronic waste	Scrap PCBs, Leftovers etc.	MPCB Authorized Recycler	Recycling	13.6	17.4	33.6
03	Red	Hazardous waste	Solder paste, waste oil	MPCB Authorized disposer	Secured landfilling	0.985	1.045	0.996



HARMAN INDIA **RETURNABLE PACKAGING-I** ELIMINATION OF CORRUGATED BOXES



BEFORE



- I. Packaging is used as one way packaging.
- 2. Boxes are received in loose condition.
- 3. Individual boxes to be unloaded from vehicle

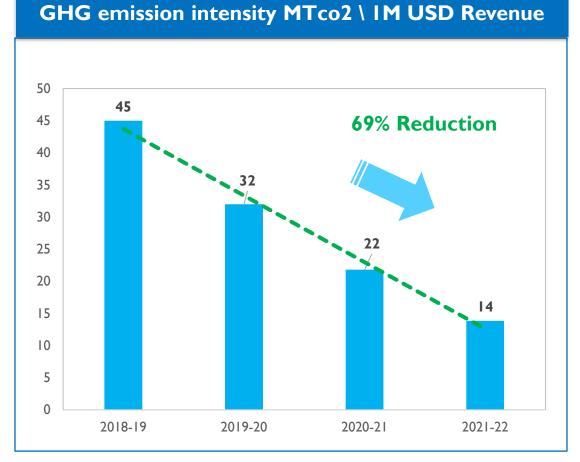




- 1. Child part receiving, FG shipments in palletized condition
- 2. Palletized material easy to handle and stack in warehouse
- 3. Corrugated boxes elimination

REDUCTION IN WASTE GENERATION								
Wastage	Unit	Weight/ Box	Boxes/Month	Wastage/ Month	Reduction in Wastage/ Year			
Carton board sheet	Kgs	I.	3,000	3,000	36,000 kg's			

GHG INVENTORISATION



69% Reduction achieved through energy saving projects, productivity improvement



Sustainability report :-



Sustainability Report

GHG E	GHG Emission Projects in Pipeline – Target to implement upto 2024						
Scope	Associated with	Emission Reduction Drives					
Scope I	Fuel for DG set	 ✓ Fuel Reduction- Dual fuel kit (PNG+Diesel) ✓ Dedicated power source- to reduce the DG run hours 					
Scope 2	MSEDCL – Electricity	 ✓ Increase the Renewable Energy uses ✓ Productivity improvement ✓ Energy saving project 					
Scope 3	Transport	 ✓ Large carrier used instead of small carrier ✓ Diesel fuel vehicle to CNG vehicle for material transportation ✓ Transportation to all employees- to avoid individual transports ✓ Electric vehicle for local transport 					

LOOKING TOWARD THE FUTURE SUSTAINABILITY AT HARMAN



OUR PLATFORM IS CALLED SOUND PURPOSE



Our stated mission

To be a best-in-class employer and provider of technology solutions that are beneficial to the long-term wellbeing of the people and communities we serve.

CARBON NEUTRAL BY 2040 – SHORT TERM GOALS FOR 2025:



Renewable electricity across all HARMAN factories



HARMAN suppliers use renewable electricity in production

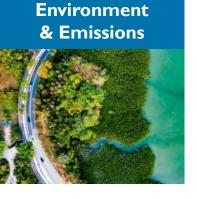


Emissions reduction



Electricity reduction

OUR FOUR FOCUS AREAS:



Employee Diversity & Safety



Products & Innovation



Corporate Purpose



ENERGY & GREEN SUPPLY POLICY- MANAGEMENT PROGRAM

EHS & Energy Policy

OCCUPATIONAL HEALTH, SAFETY, ENVIRONMENTAL & ENERGY POLICY

As designer, manufacturer, and supplier of connected products and solutions for automakers, consumers, and enterprises worldwide, HARMAN understands world-class performance not only as the achievement of complete customer satisfaction but also energy and environmental consciousness and safe design of products and production processes, considering its contribution to climate protection as part of its business activities.



EMPLOYEE PROTECTION & WELL-BEING

HARMAN is committed to implementing programs and policies for improving our employees' Health and Well-being, by promoting a workplace free of known hazards, to prevent injuries and deterioration of health.

COMPLIANCE



HARMAN is committed to implementing processes to ensure compliance with all applicable country, state, and local laws, and conformity to other requirements to which we subscribe, regarding occupational health, safety, environmental, and energy management.

COMMUNICATION

HARMAN communicates our Occupational Health, Safety, Environmental, and Energy commitments to our employees, clients, suppliers, and other interested parties, considering their input, needs, and expectations. Our policy is made available to the public upon request.

CONTINUAL IMPROVEMENT





HARMAN is committed to establishing and reviewing objectives and targets regarding Occupational Health, Safety, Environmental, and Energy, which lead to continual improvement, eliminate hazards, and reduce OH&S risks, providing mechanisms for the consultation and participation of employees and other interested parties.

PREVENTION OF POLLUTION

HARMAN is committed to the protection of the environment and has developed management systems and processes designed to prevent activities and/or conditions that are detrimental to the environment.

REDUCTION OF ENERGY CONSUMPTION

HARMAN is committed to implementing a systematic process to achieve continual improvement of energy performance, considering energy consumption in the specification, planning, and installation of new or modified operations, facilities, or systems, procuring the use of energy-efficient devices, products, and services.

John Stacey

EVP. CHRC

Supply Chain Policy

PROGRESS





April 19, 2022

Management Program

HARMAN

ARMAN	
A MANYONE CONTRACT	

HARMAN INTERNATIONAL (INDIA) PRIVATE LIMITED Mandaturing Unic GAT No. 339/1/18,Village Mahalunge Taluak Khee, Amerika e 140 501, Maharashora, India 5, 491.20.4622.2647 www.harman.com CIN. U72200KrA2009PTC048794



ENVIRONMENT & OCCUPATIONAL HEALTH-SAFETY (EHS) OBJECTIVE TARGETS & PROGRAMS CY-2022

COMMITMENTS	EHS OBJECTIVES	EHS TARGETS	UOM	EMP NAME	EMP NO.	
Compliance	Compliance to all legal and other requirements	100% compliance to all applicable legal and other requirements	%	Tracking system for Legal and Other requirements	HPU/D/EHS/006O	
	Reduce Energy	Reduce overall energy	%	Additive for HVAC system	HPU/D/EHS/006AE-01	
Prevention of Pollution & Natural resource	Consumption	consumption by 6% (KWH/KUSD)		AHU Pulley modification	HPU/D/EHS/006AE-02	
conservation	Use of Renewable energy	Achieve 5% of renewable energy consumption of total energy consumption	%	Utilization of solar energy	HPU/D/EHS/006X	
	Identification of High risks and reduction in risk level to avoid		No.	Identification of EHS issues & closure	HPU/D/EHS/006W	
Employee Protection and Well being		"0" Loss Time Incident		Railing to head room	HPU/D/EHS/006AF-0	
wen benig	workplace injuries & health issues			Exhaust system for battery room	HPU/D/EHS/006AF-0	
Communication	Create EHS awareness & develop Trained and well aware workforce	ESH training to each employee @ 0.6 Hr./Month	Hrs.	EHS Training Plan & execution	HPU/D/EHS/006V	

Director: Plant Operation

Revision A - November 10, 2021

ent of complete and production Dear Valued Supplier, NG Sustainability is a critic

Sustainability is a critically important focus area for HARMAN. A key initiative of HARMAN's sustainability program centers around our ambition to be Carbon Neutral by 2040 (CNx2040). We are proud to share that HARMAN has joined <u>RE100</u> and <u>The Climate Pledge</u>, and is in the process of setting a Science-Based Target aligned with the <u>Science-Based Targets Initiative (SBTii</u>).

We recognize that the road to success must include our value chain as well, and we have created "Amplify Progress" as our supplier sustainability engagement program. Over 98% of our carbon footprint comes from Scope 3 emissions, of which goods and services from our suppliers account for about 90%. Through our "Amplify Progress" program, we are asking our suppliers to support our CNx2040 goal by increasing their energy efficiency and transitioning to renewable electricity. These efforts help reduce product-related carbon emissions, create a more resilient supply chain, and contribute to healthier communities – while also paving the way for others to follow.

The key component of HARMAN's Supplier Renewable Electricity Program is asking our suppliers to commit to using 100% renewable electricity by 2025 (Supplier Renewable Electricity Commitment). Other components of our program include data collection through CDP Supply Chain, incorporating renewable electricity use into supplier scorecards, and providing suppliers with educational resources and opportunities for collaboration.

We are aligned with our customers and downstream value chain partners in these commitments and are now extending our expectation of renewable electricity transition to our supply chain. We ask that you cascade these goals and objectives to your suppliers as well. We appreciate your cooperation and engagement in this important initiative.

Tom Mooney

Lily Guo

Vice President

Senior Director

Government Affairs and Sustainability

Global Operations, Consumer Audio

Best Regards,

Troy Zerbe Senior Vice President SVP Procurement & Auto Sourcing

Wolfpung Hatmann

Wolfgang Heitmann Vice President Supply Chain and Operations, Professional Solutions

1 aidael Janes

Michael Mauser

President & CEO

GREEN SUPPLY CHAIN MANAGEMENT

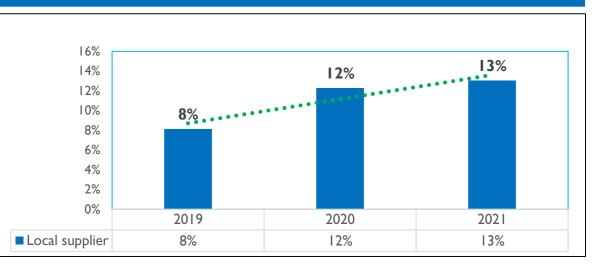


LARGE CARRIER USED INSTEAD OF SMALL CARRIER



Location	Distance in Km	Volume / Year	Earlier Vehicle Capacity	Yearly Trips Earlier	Current Vehicle Capacity	Yearly Trips Now	Saving in Vehicle Trips	Co2 reduction in MT / year
Gujarat	751	1,20,000	480	252	1200	96	156	6 MT

SUPPLIER LOCALIZATION



- All Mechanical parts are localized, Currently E comp depends on Overseas suppliers
- Transportation / fuel saving through localization

TEAMWORK, EMPLOYEE INVOLVEMENT & MONITORING





Reduce / Reuse / Recycle

- E-waste recycling
- Recycle / treated water uses

Thermography

- Internal Quarterly
- External Yearly

Power Analyzing

Internal Quarterly

External Yearly

Load Balancing

Project

Energy saving initiatives

Encourage employee with rewards

Employee communication &

Motivational

Training to employees

- Cost saving, PPM Improvement project
- Ergonomics improvement,
- Productivity Improvement
- Standardization

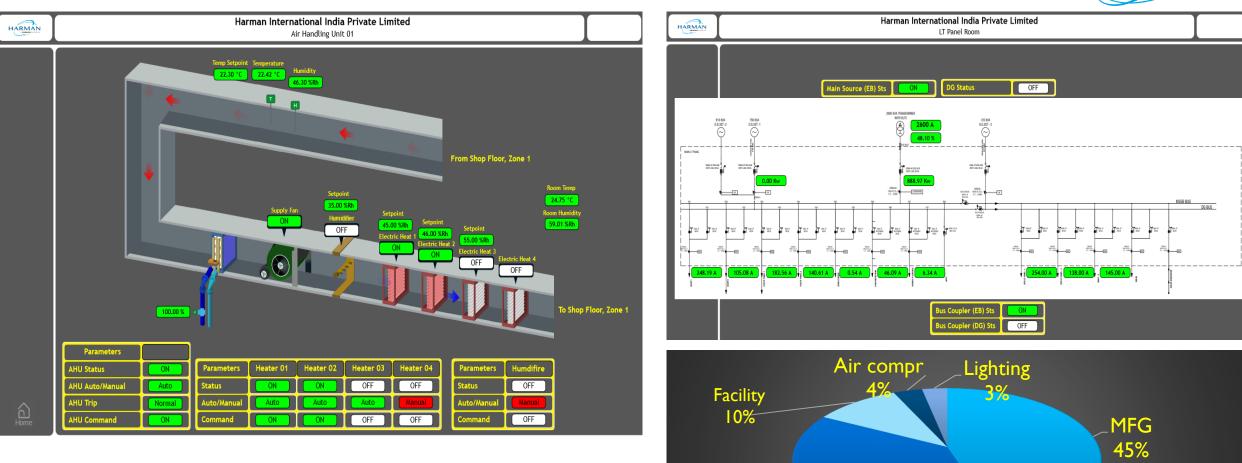
Maintenance

- Life cycle replacement as per OEM recommendation
- Efficiency measurement
- Air leak study
- 100% PM, PDM & overhauling



29

TEAMWORK, EMPLOYEE INVOLVEMENT & MONITORING HARMAN



HVAC.

38%

A SAMSUNG COMPANY

- Old Controller replaced with PLC
- Auto ON / OFF operation instead of manual operation. \succ
- Set point will be change / modified as per requirement. \geq

HARMAN INDIA MANUFACTURING ROAD MAP FOR ISO 50001 : 2018



Year	2022	2023	2023	2023	2023	
Quarter	Q4	QI	Q2	Q3	Q4	
Stage	Project Kick off	Training & Documentation	Internal Audit	Stage I (Documentation Audit)	Stage II (Certification Audit)	
	Initial Planning	Awareness Training	Energy Assessment	Stage I Audit by (Certification body)		
Activities		Internal Auditor Training	Management Project	Analysis of findings	<u>Stage II</u> (Certification) Audit by	
	Team Formation	Documentation	Internal audit and Gap assessment	Closure of	<u>certification Body</u>	
		Implementation	Closure of Gap	observations		



564.2

256,640

THANK YOU

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